

# HERE'S WHAT AMAZON JUST DID

In 2021, Amazon's third-party marketplace sales displaced the equivalent of...

**136,000**  
storefronts

**1.1 million**  
square feet of  
commercial space



In 2021, by quashing the viability of local bricks-and-mortar retail, Amazon deprived thousands of communities of public revenue necessary for **schools, roads, and first responders**, as well as of **vibrant downtowns and main streets**.



Amazon **received the benefits** of local subsidies, tax breaks, road improvements, and other government considerations to build its distribution centers, **notwithstanding the net loss** in jobs, property taxes, and downtown vitality.



In 2021, Amazon produced a net loss of **1,750,000+** retail jobs nationwide



Amazon's dominance over the book industry is greater than Standard Oil's share of the refined oil market just before it was broken up in 1911.\*

\*Paul Krugman, "Amazon's Monopsony Is Not O.K." (New York Times, 2014)



Amazon has **cheaped the value** of printed and electronic publishing, and **dampened opportunities** for new authors and diverse ideas, by discounting books to lower than wholesale price and **bullying publishers** and its marketplace sellers.

In our state, Amazon accounts for a sales tax gap of \$ \_\_\_\_\_ and the displacement of \_\_\_\_\_ square feet, which is the equivalent of

\_\_\_\_\_ **retail storefronts**

\_\_\_\_\_ **jobs**



Amazon's total sales and operations revenue have increased, meaning the above 2021 figures are likely to be understated.

For more information, visit [indiebound.org/cost-of-amazon](http://indiebound.org/cost-of-amazon).

For questions, email [advocacy@bookweb.org](mailto:advocacy@bookweb.org).

Sources: Civic Economics, Unfulfilled: Amazon and the American Retail Landscape, 2022.

